

**4.25.09 Workshop #3 Feedback**  
**Breakout 2**

**TRANSPORTATION & CONNECTIVITY**

<b>Initiative</b>	<b>Action Items</b>
<b>Streetscape Improvements</b>	<ul style="list-style-type: none"> <li>• Replace and repair sidewalk</li> <li>• Don't replace in acquisition areas</li> <li>• Make Streetscaping definitive-precise plans</li> <li>• Improve and update 8th Ave aesthetics (City)</li> <li>• Develop beautification and design plan for streetscapes (Neighborhood Assn.)</li> <li>• Master plan for streetscape replacement</li> <li>• City adopt complete street design standards (City, IDOT, developers)</li> </ul>
<b>Transit Service Improvements</b>	<ul style="list-style-type: none"> <li>• Smaller more efficient buses</li> <li>• Understand why bus system is not successful</li> <li>• Build bus shelters (City)</li> <li>• Redesign bus routs (City with public-business input)</li> <li>• Change mindset about taking bus. Educate commuting in general</li> <li>• Make schedules/times more accessible</li> <li>• Create evening/weekend shuttle connecting colleges to downtown</li> <li>• Better buses (routes)</li> <li>• Encouragement to use public transportation</li> <li>• Revamp public transportation scheduling</li> <li>• Put bike racks on buses</li> <li>• Get smaller buses</li> <li>• Analyze existing bus routes</li> <li>• Establish traffic pattern (citizens, business owners)</li> <li>• Develop priority streets first (City, citizens)</li> <li>• Find the right size buses on right routes/locations</li> <li>• Eco friendly buses</li> <li>• Work with major employers to encourage employers to use available transportation (bus passes, incentives, carpooling, bikes)</li> <li>• Major employers survey employees on what transportation they would use</li> </ul>
<b>Downtown Parking Improvements</b>	<ul style="list-style-type: none"> <li>• Get rid of angle parking</li> <li>• Study one way vs. two way</li> <li>• Revisit 3rd Street plan (City, New Bo)</li> <li>• Eliminate parking meters (2)</li> <li>• RFP for parking garage</li> <li>• Create a committee to study parking</li> <li>• Plan ahead for parking and other plans</li> <li>• Parking needs to be more affordable</li> <li>• Determine congested areas – parking is a concern, need good locations for parking</li> <li>• Replace parking (City parking, developers)</li> </ul>

	<ul style="list-style-type: none"> <li>• Identify parking facilities to replace 1st street</li> <li>• Bring back trolleys (City)</li> </ul>
<p style="text-align: center;"><b>Intermodal Transit Facility</b></p>	<ul style="list-style-type: none"> <li>• ITF needs to be out of flood zone</li> <li>• Implement circulatory downtown (state, transit)</li> <li>• Extend circulatory to neighborhoods</li> <li>• Build IMF (2)</li> <li>• Establish downtown circulators</li> <li>• Exclude from ITF child activities from adjacent areas</li> <li>• Pick site and how to fund ITM</li> </ul>
<p style="text-align: center;"><b>Other</b></p>	<ul style="list-style-type: none"> <li>• Extend 6th street on west side (city engineering)</li> <li>• Build bike lanes and trails</li> <li>• Do a bike lane study</li> <li>• Eliminate one-way streets – make 2-way</li> <li>• Maintain skywalks</li> <li>• Build Parkade on 8th Avenue between 3rd street and 1st street (Federal Government)</li> <li>• Make parking areas surfaces permeable (city, citizens)</li> <li>• Build attractive public fixtures, benches, bike racks)</li> <li>• Repair trails</li> <li>• Dumpsters at the end of blocks</li> <li>• New sidewalks/fix up sidewalks</li> <li>• Clean/repair alleys and streets</li> <li>• Plant trees (Property owners, public works, volunteer groups, Neighborhood Assn.)</li> <li>• Property acquisition 6th st/Ellis connection (City, State, Federal)</li> <li>• Traffic One-way/two-way study (City, Neighborhood Assn., DOT)</li> <li>• Define thoroughfares</li> <li>• Finish Street planning</li> <li>• Establish commitment from city council, city, and citizens</li> <li>• Set transportation priorities (council, Public Works Dept.)</li> <li>• Connect 6th street to Ellis Blvd</li> <li>• Establish bike facilities for commuting; connect to neighborhoods</li> <li>• Build Sinclair area bridge</li> <li>• Restore A&amp;W (Owner, City, Neighborhood Assn.)</li> <li>• Create Ellis Blvd. Trolley system (neighborhoods, City)</li> <li>• Expand development west of the river</li> <li>• Get rid of one way streets ASAP</li> <li>• Expand NTS</li> <li>• Identify bike friendly streets (attain)</li> <li>• Raise Ellis/Edgewood intersection (City)</li> <li>• Implement bike along the roadways (Linn County Trails, streets dept)</li> <li>• Elevate 1st Ave at RR (RR Co, City, IDOT, Quaker Oats, Feds)</li> <li>• 18/7 Sidewalk system</li> <li>• Increasing signage for cultural facilities</li> <li>• Two Way streets</li> <li>• Sixth street-Ellis connection (PW, City, landowners-relocation, school district, business owners along intersections, parks/rec., Linn County Trails)</li> </ul>

OPEN SPACE & RECREATION

Initiative	Action Items
<p><b>Comprehensive Trail System</b></p>	<ul style="list-style-type: none"> <li>• Adopt comprehensive trail plan (City, Linn Co trails Association, LAMBA, Cedar Valley Runners)</li> <li>• Better trail plan (Mike Butterfield, City, Linn County)</li> <li>• Build connector bridges to trails (county, trails assoc. city)</li> <li>• Pedestrian/bike trail across Quaker Oats RR bridge (City, RR company, Quaker Oats, CDBG funds)</li> <li>• Adopt design standards for “wide” sidewalks, bike lanes, porous pavement, etc. (City)</li> <li>• Bike lanes on street (street department)</li> <li>• Bike trail extensions off of existing trails ({PW Department, Linn Co. Trails, state)</li> <li>• Ongoing repair and maintenance (Park Dept.)</li> <li>• Implement the Cedar Lake master Plan (City of CR)</li> <li>• Develop Master Plan for trails (Park and Rec Council, Linn County trails)</li> <li>• Find funding for trails (Dot, city, PW District, Parks and Rec)</li> <li>• Amenities along trails and visual attractions (City, trail users, residents)</li> <li>• Actual map of where trails are located is needed</li> <li>• Connecting streets and trails to green spaces</li> <li>• Seed funding for trails</li> <li>• Connect Cedar Lake to downtown without going through rail yard (City, LCTA, Rail Company)</li> <li>• Study to add bike lanes (City, DOT, downtown district, LCTA )</li> <li>• Access to loop trail from neighborhoods</li> <li>• Hubs at trails for picnics restarted</li> <li>• Street safety for bikes</li> <li>• Develop realistic and comprehensive trails plan</li> <li>• Prioritize trails and framework (LCTA, community group)</li> <li>• Connect Coe College to downtown trails</li> <li>• Extend backbone of trails into neighborhoods</li> <li>• Build a pedestrian bridge NW side</li> <li>• Create trail maps and widely distribute and promote</li> <li>• Define future trails to connect to all neighborhoods</li> <li>• Identify public funding for trail system</li> </ul>
<p><b>Neighborhood Parks</b></p>	<ul style="list-style-type: none"> <li>• Rebuild Time Check playground</li> <li>• Soccer fields/parks/pavilions</li> <li>• Rebuild skatepark so it can be used.</li> </ul>

	<ul style="list-style-type: none"> <li>• Provide programming staff in certain parks for safety</li> <li>• Softball diamond, tennis courts, fields in green space, dog park (Parks Dept.)</li> <li>• Provide skate park activities throughout Cit (Park Dept.)</li> <li>• No housing in City parks</li> <li>• Construct themed playgrounds (study those in Europe)</li> <li>• Fund parks appropriately</li> <li>• Pavilion small spaces in neighborhood parks</li> <li>• Identify replacement for Time Check Boys and Girls Club and HD Youth Center</li> <li>• Participate in neighborhood cleanup</li> <li>• Feasibility of waterpark</li> <li>• Open 4th Ave as pedestrian path from Taylor area to downtown (West side residents, city, state, businesses, corp. of engineers)</li> <li>• Concession stands in larger parks</li> <li>• Neighborhood packet parks</li> <li>• Restore Time Check Playground and Recreation Center (city, neighborhood)</li> <li>• Renovate Jones Park baseball (city, state)</li> <li>• Begin to acquire property for West Side Park</li> <li>• List of parks and what shape they are in.</li> <li>• Acquire land by Green Square Park (fed, state, city)</li> <li>• Time Check area</li> <li>• Frisbee golf (Stakeholders: go to schools- younger generation)</li> <li>• Restore Ellis pool</li> <li>• Manicured vs. Natural Parks - Indian Creek Natural Center</li> <li>• Maintain neighborhood parks (Parks Dept. neighborhood Association)</li> <li>• Collaboration between Parks Dept. and neighborhood association for beautification)</li> <li>• Restore current facilities - gap Ellis and Time Check, restore pool at Ellis and Czech Village and state park (Parks and Recreation, citizens)</li> <li>• Restore restrooms: restore picnic facilities (Parks and Red.)</li> <li>• Buy-outs - b/w F Ave. and Penn Ave NW and 1st St. to 4th Street (City, state, federal, and homeowners)</li> <li>• Turn Wilson Farmstead into Park (City)</li> <li>• Rebuild Time Check Recreation Center (FEMA, neighborhood)</li> <li>• Networking outdoor activities</li> </ul>
<p><b>Naturalized River's Edge</b></p>	<ul style="list-style-type: none"> <li>• Document and complete riverside clean-up</li> <li>• Fishing piers/accessible for fishing</li> <li>• Support fish ecology</li> </ul>

	<ul style="list-style-type: none"> <li>• Develop use of levee to support river use/view</li> <li>• Restore Ellis Harbor</li> <li>• Clean up riverbank (DNR, City, volunteer groups, Parks and Rec)</li> <li>• Promote responsible use of the river</li> <li>• Dredge the river</li> <li>• Dredge river and lakes</li> <li>• Create museum on Mays Island that relates to our farm and industry</li> <li>• Work with Boat Club and Riverfront Commission to get events</li> <li>• Update pavilions on river (Park and Rec)</li> </ul>
<p style="text-align: center;"><b>Greenway Programming and Design</b></p>	<ul style="list-style-type: none"> <li>• Remove concrete along river</li> <li>• Create green space usable venue on Mays Island</li> <li>• Move on the creation of green spaces</li> <li>• “Rescue” current flora in areas to become green spaces</li> <li>• Parking plan</li> <li>• Greenway (Corp)</li> <li>• Develop landscape plan (trees)</li> <li>• Identify activity areas</li> <li>• Major planting and beautification</li> <li>• Plant trees</li> <li>• Restrooms</li> <li>• Overall comprehensive plan</li> <li>• Plant native species (city, local environment group)</li> <li>• Begin design of greenway</li> <li>• Budget for increased operational costs for additional green-space</li> </ul>
<p style="text-align: center;"><b>Other</b></p>	<ul style="list-style-type: none"> <li>• Prioritize what to do first</li> <li>• Stop talking - start doing</li> <li>• Close communication gap between city and neighborhoods</li> <li>• Keeping Americorp teams in Cedar Rapids</li> <li>• Clear to volunteers what is needed</li> <li>• Community service for youth - cleaning, construction, whatever is needed</li> <li>• Use local people and ideas to implement action plan (no more out-of-town consultants)</li> <li>• Provide some local - controlled funding</li> <li>• Support multigenerational community center</li> <li>• Multi-generational - multi-use - get started on this process</li> <li>• Recreation for all ages - action: build outdoor skate rinks clearly identify park areas and re-locate residents</li> <li>• Build indoor recreation center that’s best for citizens (City, Rec. Dept.)</li> </ul>

	<ul style="list-style-type: none"> <li>• Provide educational programs/events to raise awareness</li> <li>• Provide more access to sports participation for home-schooled students (schools/Park and Rec)</li> <li>• Provide parks/recreation information on Channel 6</li> <li>• Identify 5 Seasons Activities</li> <li>• Recreational community center</li> <li>• Outdoor sports complex</li> <li>• Major outdoor event space</li> <li>• Build outdoor amphitheater to address recreation needs</li> <li>• Build small amphitheater at Ellis and larger one somewhere else with an indoor pavilion/lodge.</li> <li>• Preserve Memorial to 1929 flood</li> </ul>
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**ARTS & CULTURAL OPPORTUNITIES**

Initiative	Action Items
<b>3rd Street Corridor: Civic Arts</b>	<ul style="list-style-type: none"> <li>• Restore Paramount (2) (City of Cedar Rapids, FEMA, Paramount Foundation)</li> <li>• Re-instate 3rd streetscape plan which includes all elements of previous plan</li> <li>• Renovate Paramount theater (City, Federal, Chamber, Downtown)</li> <li>• Streetscape plan</li> <li>• Create</li> <li>• Comprehensive 3rd Street Plan (City property owner, New Bo)</li> <li>• Purchase underutilized properties along 3rd Street</li> <li>• Restore paramount</li> <li>• Restore Theater of Cedar Rapids (3)</li> <li>• Expedite process on paramount, theater CR, Fine arts and get running.</li> <li>• Add large civic arts venue (City, Business Community)</li> </ul>
<b>3<sup>rd</sup> Avenue Corridor: Artist Community</b>	<ul style="list-style-type: none"> <li>• Have large reproductions of Grant Wood Arts (Art museum, Chamber)</li> <li>• Pocket Parks</li> <li>• Restore downtown theaters (City funding sources, art support groups)</li> <li>• Create arts and culture district</li> <li>• Show Art Downtown</li> <li>• Youth theater – get youth involved also use for youth gathering center</li> </ul>
<b>Protect Existing Community Assets</b>	<ul style="list-style-type: none"> <li>• Expand 5 Seasons - U.S. Cellular Center</li> <li>• Library Plan (City, Library Board)</li> <li>• Restore Veterans Memorial (2)</li> <li>• New Civic Center on Sinclair Property</li> <li>• Restore Iowa theater</li> <li>• Plan for Sinclair property</li> <li>• Extend 14th Avenue to St. Wenceslaus</li> <li>• A&amp;W – Need study</li> </ul>

	<ul style="list-style-type: none"> <li>• Boys and Girls Club</li> <li>• Ellis Pool</li> <li>• Taylor Year-round school program</li> <li>• Finish Cleaning up of Brownfield sites (City, Feds)</li> <li>• Revitalize May’s Island (City, State, Fed, County, Downtown/Arts groups)</li> <li>• Make pre-existing buildings useable for gathering spaces (FEMA, building owners)</li> <li>• Site new library (City, library board, FEMA, Citizens)</li> <li>• Restore Usher’s Ferry</li> <li>• More bands/Czech Village and other parks</li> <li>• Keep museums open /organize collaborative events (Museums)</li> <li>• Rebuild Paramount (Five Seasons Commission)</li> <li>• Incorporate Time Check Museum with Rec. Center (neighbors, neighborhood Association)</li> <li>• Restore Vets Memorial (City, Vets Commission)</li> <li>• Redevelop US Cellular Center (Five Seasons Commission)</li> </ul>
<p style="text-align: center;"><b>Preserve Historic Resources</b></p>	<ul style="list-style-type: none"> <li>• Finish the plan of New Bohemia’s implement it (New Bo’s NDC, Main Street)</li> <li>• Czech Museum (Czech board, City, FEMA)</li> <li>• Increase public awareness of the value of arts and cultural opportunities (Historic Preservation) by tours, etc.</li> <li>• Restore Grant Wood glass window at veteran’s memorial (or move)</li> <li>• City Council put a story on demos of historic properties</li> <li>• Inventory &amp; protect existing arts and cultural buildings</li> <li>• Offer rent abatement or tax considerations</li> <li>• Preserve Historic resources – History Center (local historic society)</li> <li>• Create a preservation program/review</li> <li>• Promote Czech culture/history</li> <li>• Preserve and restore buildings at South end of Third Street (CR Historic Commission, State)</li> <li>• Preserve stone structure on Sinclair site (CR Historic Commission, State)</li> <li>• Moratorium on tearing down historic structures</li> <li>• Find ways to assist historic organizations with funding (Neighborhood Assn.)</li> <li>• Adopt rebuild code for more flexibility in restoring buildings (HPC, Building Dept.)</li> <li>• Identify existing historic facilities (HPC)</li> <li>• Catalog and inventory historic resources and community assets (HPC, Citizens)</li> </ul>
<p style="text-align: center;"><b>Other</b></p>	<ul style="list-style-type: none"> <li>• Outdoor Performance Venue Downtown (Downtown District, City of Cedar Rapids)</li> <li>• Music Venues (5 Season’s Committee, Public)</li> <li>• Outdoor Arts &amp; Crafts</li> <li>• Hire Mark Hunter</li> <li>• Support fundraising efforts on local/state/federal levels</li> <li>• Encourage artistic endeavors with affordable housing</li> </ul>

	<ul style="list-style-type: none"> <li>• Create &amp; install gateways that identify the different cultural areas</li> <li>• Paint murals to represent the history of the City/Iowa/US on empty walls all over the city</li> <li>• Create an interpretive walking trail of art, history, industry – look at Asheville, NC</li> <li>• Construct water fountain choreographed with lights and music (Parks, Water)</li> <li>• Discuss/Engage private property investors</li> <li>• Create outdoor theater venues (City, Theater groups, symphony, downtown groups)</li> <li>• Organize stakeholders</li> <li>• Engage Stakeholders</li> <li>• Develop master calendar for events</li> <li>• Create hierarchy for coordination of promotion</li> <li>• Monthly Newsletter – Chamber</li> <li>• Increase awareness of resources available (Chamber, convention/visitor)</li> <li>• Provide/build restrooms and places to sit for events</li> <li>• Building Demo Requirements (City Council)</li> <li>• Support Main Street Programs (Neighborhood Assn., CSPS, Business)</li> <li>• Provide affordable housing for artists (Developers)</li> <li>• Establish committee of all ages to determine interests</li> <li>• Amphitheatre</li> <li>• Research plans that are already in place</li> <li>• Bring the need to city council (Citizens)</li> <li>• Plan events to attract artists and crafts (City, CRCVB, artist community, Art Museum)</li> </ul>
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**BUSINESS REINVESTMENT**

Initiative	Action Items
<p><b>Strengthen Neighborhood Centers: Ellis &amp; 6<sup>th</sup>, Taylor, Czech Village, Cedar Valley Park and New Bohemia</b></p>	<ul style="list-style-type: none"> <li>▪ Business on Ellis Blvd., or in general</li> <li>▪ Attract citizens back minimize risks (City, businesses, citizens)</li> <li>▪ New Bo’s plan (Area Association)</li> <li>▪ Czech Village plan (Area Association)</li> <li>▪ Neighborhood centers (Building Department, City of CR)</li> <li>▪ Identify incentives for neighborhood Reinvestment (City of CR, Establish dialog with business owners)</li> <li>▪ Educate, advocate and support neighborhood businesses</li> <li>▪ Inventory buildings in neighborhood.</li> <li>▪ Put something significant in Harrison School ex: Boys Girls Club (City, Neighborhood, school board, Boys and Girls Club)</li> <li>▪ Restore Little Bohemia and A&amp;W</li> <li>▪ Reinvest in Coe College area (city, Coe college, downtown, Mound View, Wellington)</li> <li>▪ Communication – Neighborhood to developers to council (Citizens / Neighborhood associations, Youth, bus. Owners, Financial Institutions)</li> <li>▪ Business Developer works with neighborhood/citizens align with neighborhood goals</li> </ul>

	<ul style="list-style-type: none"> <li>▪ Neighborhoods specific developers guidelines (City, developers, neighborhood groups, property owners)</li> <li>▪ Define a point to make a decision for businesses to rebuild on west side (City Council, Development Dept, Corps of Engineers)</li> <li>▪ Flood protection for New Bo area (Corps of engineers, city council, Citizens)</li> <li>▪ Plan to remover Knutson Metals and Penford from River bank (city of CR, Priority 1)</li> <li>▪ Visibly identify (banners) areas including Coe</li> <li>▪ Assure public safety in all neighborhoods.</li> <li>▪ Connect Time Check park/Ellis K Ave intersection</li> <li>▪ Find feasible commercial area along Ellis, 6th corridor</li> <li>▪ Make Little Bo and Czech Village into historic areas</li> <li>▪ Provide safe affordable transportation</li> <li>▪ Establish associations for neighborhood business (chamber of Commerce)</li> <li>▪ Expand hours of operation at Community Centers (serve night workers) (Parks and Recreation, schools)</li> <li>▪ Promote Shop Local (chamber, neighborhood associations)</li> <li>▪ Fund Streetscape for 8th Ave</li> </ul>
<p style="text-align: center;"><b>Strengthen Downtown Core, Riverfront and West Side with Mix of Uses</b></p>	<ul style="list-style-type: none"> <li>▪ Attraction of riverfront</li> <li>▪ Open office downtown – Jumpstart (funding).</li> <li>▪ Incentive to retailers in the downtown (District, City of CR, RIO – IDED, Chamber Manager)</li> <li>▪ Compare downtown plan with this process and plan</li> <li>▪ Solve steam issue</li> <li>▪ Rebuild green standards along the river (business owners, City, citizens)</li> <li>▪ Incorporate green standards into urban design (business owners, City, citizens)</li> <li>▪ Make Downtown Core more street/pedestrian friendly. (City, bus, Downtown District)</li> <li>▪ Create the river front promenade.</li> <li>▪ Support more housing (mix of types) and uses</li> <li>▪ Create significant downtown attractions</li> <li>▪ Improved US Cell Center</li> <li>▪ Improved Expanded skywalk system</li> <li>▪ Build supermarket downtown (private contractor)</li> <li>▪ Support facilities for children/youth downtown activities (Human service, private, faith based community)</li> <li>▪ Strengthen downtown corridor (West side)</li> <li>▪ Create river walk (residents, neighborhoods)</li> <li>▪ Better skywalk system with easier access to retail areas and entertainment, clubs, restaurants, (retail, downtown district and building owners)</li> <li>▪ Farmers Market, Merchants on 16th Ave area (vendors, downtown district)</li> <li>▪ Clarify standards for sidewalk cafes (City downtown District)</li> <li>▪ Create river front promenade west or river (city)</li> </ul>
<p style="text-align: center;"><b>Diversify Medical District With Housing &amp; Supporting Uses</b></p>	<ul style="list-style-type: none"> <li>▪ Ask medical centers to support housing (Mercy)</li> <li>▪ Medical District (Hospitals, PCI, City)</li> <li>▪ Find a method to engage both hospitals in the action plan (St. Luke’s, Mercy, Doctors groups)</li> <li>▪ Confirm market for housing in the medical district (Developers and city)</li> <li>▪ Improve infrastructure to encourage new development</li> <li>▪ Higher density housing</li> <li>▪ More mixed use</li> <li>▪ Clean up neighborhood.</li> </ul>

	<ul style="list-style-type: none"> <li>▪ Build Condos near hospital for staff (hospitals, contractors, realtors)</li> </ul>
<p><b>Other</b></p>	<ul style="list-style-type: none"> <li>▪ Streamline process – city, business – codes and licensing work with people, lessen restrictions</li> <li>▪ Commitment to community if they receive federal funds; Don't take the money and leave.</li> <li>▪ Use local vendors</li> <li>▪ Try to keep local money local (Chamber, P1, everyone)</li> <li>▪ Identify Obstacles to Success: Timing for reinvestment, Protection of reinvestment- Do it right the 1st time, Financial ability</li> <li>▪ Incentives to open business (TIF) (Enterprise zones), Close funding gags</li> <li>▪ Incentive structure (city, state, fed, developers)</li> <li>▪ Market study for developers (city, chamber of commerce)</li> <li>▪ Aligning of business interests (Chambers of Commerce, downtown, Priority One, Planning and recover)</li> <li>▪ Include Green Infrastructure (city, developers, environment groups)</li> <li>▪ Clean up river banks (trash) (DNR, Co Boat Clubs, Harbor Association, Riverfront development)</li> <li>▪ Green Solution for steam heat (Alliant Energy users, Fed Gov, City)</li> <li>▪ Initiate/ create incentives for small businesses in affected areas</li> <li>▪ Draw new zoning maps to support redevelopment.</li> <li>▪ Develop urban design standards</li> <li>▪ Adopt and adaptive re-use code (ex: NJ, Atlanta, League of Cities)</li> <li>▪ Develop ways to support local small businesses</li> <li>▪ Develop “marketing to support small business and creation of small businesses.</li> <li>▪ Support business new development – Kirkwood</li> <li>▪ Buy local policy</li> <li>▪ Conduct a small business forum/ workshop</li> <li>▪ Target types of business wanted/offer incentives</li> <li>▪ Required parking lot landscaping</li> <li>▪ Clarify standards for any new businesses</li> <li>▪ Allow street vendors (council, state health)</li> <li>▪ Fund storefront renovation projects (banks)</li> <li>▪ Offer incentives for new businesses (city, chamber)</li> <li>▪ Improve infrastructures (streets, parking) (city streets, DOT)</li> <li>▪ Encourage engineer corps to speed up process (Citizens, city council)</li> <li>▪ Determine zoning for building changes (city)</li> <li>▪ Review land use plans in flooded areas (city)</li> </ul>

## HOUSING & NEIGHBORHOOD CHARACTER

Initiative	Action Items
<p><b>Preserve Existing Character</b></p>	<ul style="list-style-type: none"> <li>• Restore historical houses</li> <li>• Determine historic buildings that can be preserved</li> <li>• ID historic buildings</li> <li>• Protect historic housing (development, HPC, neighborhood associations);</li> <li>• Re-use (good) housing materials from houses destroyed. Salvage what you can for re-use</li> <li>• Use eminent domain to demolish abandoned flood damaged homes (council)</li> </ul>

	<ul style="list-style-type: none"> <li>• Preserve existing quality trees</li> <li>• Rebuild residential property (property owners, fed, state, volunteer organizations)</li> </ul>
<p align="center"><b>Infill Housing on Underutilized Land Downtown</b></p>	<ul style="list-style-type: none"> <li>• Create urban design specs (city, homeowners and neighborhood associations)</li> <li>• Update housing market study (city, developers)</li> <li>• Incentive mixed use housing in downtown and skywalks (city, property owners, downtown, developers)</li> <li>• RFP for Sinclair site</li> <li>• Begin Brownfield mitigation of Sinclair site</li> <li>• Incentivize in-fill development, promote</li> <li>• Housing in the medical district (city, hospitals)</li> <li>• Downtown housing on all levels of income (city, developers, state, replacement housing task force)</li> <li>• Infill housing (city, planning commission, neighborhoods)</li> <li>• Establish incentives for in-fill / smart growth</li> <li>• Mitigate run down properties (city code enforcement)</li> <li>• Incentives to developers for infill housing (city)</li> </ul>
<p align="center"><b>Focus Housing Reinvestment Near Neighborhood Centers</b></p>	<ul style="list-style-type: none"> <li>• Identify vacant areas / homeowners offer incentives for buyouts (everywhere) beyond flood areas also</li> <li>• Tear down housing that need torn down – city and owner</li> <li>• Take inventory of available housing</li> <li>• Neighborhood baseline standards</li> <li>• Neighborhood covenants in city permit process (city, neighborhood association, landlord, tenant)</li> <li>• Develop design standards for each neighborhood (CPC, home builders, neighborhood association, consultants)</li> <li>• Create neighborhood community services centers (city, neighborhood associations, non-profits)</li> <li>• Develop the urban design standards to preserve neighborhood character</li> </ul>
<p align="center"><b>Other</b></p>	<ul style="list-style-type: none"> <li>• Speed up HUD/Jumpstart for landlords</li> <li>• Update zoning ordinance with flexibility</li> <li>• Develop loan programs</li> <li>• Inform yourself</li> <li>• Communicate information</li> <li>• Establish TIF districts</li> <li>• Make decisions on green spaces</li> <li>• Set up meetings between interested builders and community development department</li> <li>• Determine the need of quantity of new development - developers</li> <li>• Rental housing – city should not subsidize any rental property – city and developers</li> <li>• City must pay their bills on time – contractors (city and state)</li> <li>• Finish mucking and gutting of houses – get clean up done (city and homeowners)</li> <li>• City needs to be more pro-active on getting homeowners to take care of things (city)</li> </ul>

	<ul style="list-style-type: none"> <li>• Specific deadlines / timeline to get specific things done (city)</li> <li>• Build smaller / single dwelling homes</li> <li>• Build on already owned city property</li> <li>• Change city codes to meet neighborhood need / be more flexible</li> <li>• Building codes / inspectors need to be more flexible and work with people</li> <li>• Eliminate red tape</li> <li>• Rules to match reality meet income with housing needs (city, citizens)</li> <li>• Who wants to move back and why. Find out who stays in flood area or who we buy out (city, community)</li> <li>• Clean housing</li> <li>• Start policies for buyouts</li> <li>• Renters have rights to move back. Get money so landlord can get people back into property (city and federal govt)</li> <li>• Adopt design standards (city, builders, developers, landlords, tenants)</li> <li>• Enforce design standards (city, neighborhood association, landlord, tenants)</li> <li>• Proactive housing code enforcement (city, neighborhood associations)</li> <li>• Decide what home will be removed and which can be repaired with a time line;</li> <li>• Consistent policy on housing plan and communicate on all levels</li> <li>• Housing plan in flood area outside construction zone (city, FEMA, developers, property owners, SBA, banks, single point of contact)</li> <li>• Building codes (city building department)</li> <li>• Existing building renovation code</li> <li>• Identify funding source to preserve housing (state, city, federal, department of economic development)</li> <li>• Support public safety needs and continue post flood patrol levels</li> <li>• Enforce nuisance abatement riles to protect owners</li> <li>• Landlord licensing (council, landlord association, neighborhood associations)</li> <li>• No building of housing in city parks (council)</li> <li>• Implement police substations (city, PD)</li> <li>• Clearly define zoning and land use for areas of flood recovery (city, community, developer, home builder association)</li> <li>• Establish guidelines, i.e. scale height, set back and materials, cookie cutter</li> <li>• Rules to match reality, like income guidelines</li> <li>• Match current zoning to the plan</li> <li>• Use local talent and resources</li> <li>• Affordable compatible housing</li> <li>• Mixed income – good for role modeling</li> <li>• More habitat for humanity housing</li> <li>• Expand HAND program to other neighborhoods for gap funding</li> <li>• Walkability to neighborhood centers</li> <li>• Determine buyout area so we know where to redevelop</li> <li>• Design standards for contextual building requirements for new development</li> <li>• Progressive property tax</li> <li>• Business owners have a medium on tax</li> <li>• Affordable housing if subsidized</li> <li>• Expedited acquisition proves – not an excuse for delay</li> <li>• Plan for economic diversity (city, developers)</li> <li>• Clean up flood damage (property owners, businesses, volunteer groups, neighborhoods, churches, Linn Co Solid Waster);</li> <li>• Using ordinance, incentives</li> <li>• Flood markers / signage like Mercy Medical did – reminders</li> </ul>
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**Question: What can you to contribute to the success of the Action Plan?**

- Participate in meetings
- Rebuild / volunteering
- Shop at downtown businesses
- Communicate with different groups
- Volunteer / get involved
- Figure out what you can do individually
- Recruit developers and builders to do rehab and reinvest
- Encourage investors to use master plan as a guide
- Elect council members that support the plans
- Junior Achievement World Facility
- Educate others about plan
- Engage in neighborhood meetings
- Publicize disaster recovery needs
- Contact state and federal elected officials
- Open office downtown
- Continue to be actively involved
- Being involved in development of Taylor School and Reed Park
- Rebuild housing in Taylor neighborhood and be involved in neighborhood associations
- Help refine implementation of action plans so all flood affected citizens quality of life is maintained and possibly improved
- Continue to be an advocate for Cedar Rapids
- Go to neighborhood meetings
- Lobby our legislators for more funding grants to enable action plan
- More informed – newspapers
- Get involved / volunteer / clean up starting next two Saturdays
- Untie red tape – more flow of Jumpstart funds
- Business reinvestment
- Identify and have action – start rapidly
- Volunteer
- Fundraising
- Stay involved and on top of things
- Assist in specific action points if can
- Volunteer
- Provide expertise (area of)
- Communication – keep people informed and updated
- Get involved with neighborhood associations

- Serving as resource to engage in next generation
- Continue to give input
- Using what's created
- Help create a community where next generation stays
- Volunteer time – participation
- Remain engaged in the process
- Get no-workers in the process
- Speak positively of process and outcome
- Get behind plan as a community
- City communication to public of process – communication plan
- Continue engagement
- Craft the communication to the public
- Concrete milestones
- Participate in committees
- Educate others
- Encourage financial partnerships
- Volunteer
- Initiate discussions
- Follow progress / stay informed via city web site
- Lobby decision makers (city county state federal)
- Informed power leaders on board
- Move downtown
- Support businesses in all flood affected areas
- Get involved with clubs and stakeholders
- More networking between non-profits and clubs
- Encourage younger generation to volunteer - better stake to their future
- Participate in neighborhood associations
- Volunteer
- Designate recognizable point person for arts
- Participate as an audience at arts and cultural events
- Vote to support
- Advertise and be an advocate
- Organizing committees
- Participate on committees
- Talk to neighbors
- Volunteer and voluntary coordination capacity
- Keep informed
- Bring someone along – bring a friend

- Help raise money
- Calls to senate and house representative members
- Walk around neighborhood to get ideas
- More youth involvement
- Help with cleanup
- Help with tree planning, mulching
- Ask questions – get answers
- Raise awareness
- Seek volunteers from college age kids – Coe, Kirkwood, Mt. Mercy
- Keep on Council
- Participate on committees
- Educate / advocate
- Attend public meetings
- Pay attention to council and supervisors agendas
- Plan events that engage people
- Support local businesses
- Volunteer
- Attend planning meetings
- Participate in grass roots efforts
- Continue to pay taxes
- Attend neighborhood association meetings
- Look for the big picture
- Fight for what we believe
- Talk to my neighbors
- Demand strengthening of neighborhood associations
- Using neighborhood associations to help protect neighbors from being taken advantage of
- Create peer advocacy and resource center
- Demand better information from city
- Bird dog progress on action item implementation